No dealer, salesperson or other person has been authorized to give any information or to make any representations, other than those contained in this Prospectus, in connection with the Offering covered by this Prospectus, if given or made, such information or representations must not be relied upon as having been authorized by the Company or the Underwriters. This Prospectus does not constitute an offer to sell, or a solicitation of an offer to buy, the Notes in any jurisdic--tion where, or to any person to whom, it is unlawful to make such offer or solicitation. Neither the delivery of this Prospectus nor any sale made hereunder shall under any circumstances create an implication that there has not been a change in the facts set forth in this Prospectus or in the affairs of the Company since the date hereof.

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Until March 2, 1994, all dealers effecting transactions in the registered securities, whether or not participating in this distribution, may be required to deliver a Prospectus. This is in addition to the obligation of dealers to deliver a Prospectus when acting as Underwriters and with respect to their unsold allotments or subscriptions.

\$200,000,000



10% Senior Subordinated Notes due 2003

**PROSPECTUS** 

Chase Securities, inc.
Lehman Brothers

URITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549 RECD S.E C. FORM 10-K MAR 3 0 1994 ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934 FEE 015 eni year ended December 31, 1993 Commission file number 33-69482 SINCLAIR BROADCAST GROUP, INC. (Exact name of Registrant as specified in its charter) Delaware 52-1494660 (State or other jurisdiction (I.R.S. Employer of incorporation or organization) Identification No.) 2000 W. 41st Street Baltimore, Maryland 21211 (Address of principal executive offices, including zip code) (410) 467-5005 (Registrant's telephone number including area code) Securities registered pursuant to Section 12(b) of the Act: None Securities registered pursuant to Section 12(g) of the Act: None indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities and Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes\_X\_ Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not hereis, and will not be contained, to the best of Registrant's knowledge, in definitive proxy or inclus subspeciated by reference in Part III of this Form 10-K or any amendments to this Form 10-K. \_X\_ No Common Stock is held by non-affiliates of the Registrant. The number of shares of Common Stock outstanding as of March 28, 1994 was 691,980.

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# ITEM 1. BUSINESS

## Overview

Sinclair Broadcast Group, Inc. owns and operates three Fox-affiliated independent UHF television stations: WBFF-TV in Baltimore, Maryland ("WBFF"); WPGH-TV in Pittsburgh ("WPGH"), Pennsylvania; and WTTE-TV in Columbus, Ohio ("WTTE"). WBFF and WPGH are the leading revenue producing independents in their respective markets. WTTE is the sole independent in the Columbus market. Each of the stations broadcasts in one of the 35 largest media markets in the country. The Company's three markets are characterized by favorable demographics and strong local economies.

In September 1993, Commercial Radio Institute, Inc. ("CRI"), a then wholly owned subsidiary of the Company, was liquidated into the Company. The Company had acquired all of the issued and outstanding stock of CRI in December 1986. At the time of the merger of CRI into the Company, CRI owned no material assets other than all of the issued and outstanding capital stock of the operating subsidiaries of the Company. The merger was accomplished to simplify the corporate structure of the Company.

## **Recent Developments**

In August 1993, the Company, through its wholly-owned subsidiaries (the "Subsidiaries"), and ABRY Communications, L.P. ("ABRY"), through related partnerships and business entities, including BBM Partners, L.P., entered into asset purchase agreements for the Company's acquisition of WCGV-TV in Milwaukee, Wisconsin ("WCGV") and WTTO-TV in Birmingham, Alabama ("WTTO") for an aggregate purchase price of approximately \$60 million, subject to certain closing conditions and purchase price adjustments. WCGV is one of three independents in the Milwaukee market, the 28th largest media market in the country. WTTO is the leading revenue producing independent in the Birmingham market, the 49th largest media market in the country. WCGV and WTTO are each affiliated with the Fox network. With respect to the proposed acquisition of WCGV, the Company intends to acquire substantially all of the assets owned by WCGV for a purchase price of approximately \$30.5 million. The assets intended to be acquired include the Federal Communications Commission ("FCC") license, the transmitter and other technical equipment, call letters, trademarks, furniture, fixtures, equipment, programming contracts and real property. With respect to the proposed acquisition of WTTO, the Company intends to acquire substantially all of the assets owned by WTTO for a purchase price of approximately \$29.5 million. The assets intended to be acquired include the FCC license, the transmitter and other technical equipment, call letters. trademarks, furniture, fixtures, equipment, programming contracts and real property, including transmitter and tower sites.

In addition, the Company and ABRY entered into an agreement for the purchase by the Company from WVTV-TV in Milwaukee ("WVTV") of programming contracts, advertiser subscription lists, production equipment and certain other assets (excluding the FCC license, transmitter, technical equipment, call letters and trademarks, and certain furniture, fixtures and equipment) for approximately \$28 million. In addition, the Company has agreed with ABRY to purchase for approximately \$37 million all equity interests in WNUV-TV in Baltimore ("WNUV") (subsequent to the transfer by WNUV of its FCC license, transmitter, technical equipment, call letters and trademarks and certain other assets), whose assets at the time of purchase will consist substantially of programming contracts, advertiser subscription lists and production equipment. The purchases are subject to certain closing conditions and purchase price adjustments. In compliance with FCC regulations, the Company has not sought to acquire the FCC licenses of WVTV and WNUV because the Company already holds an FCC license for the Baltimore market and has a pending application for an FCC license in the Milwaukee market.

Upon completion of the transactions with WCGV, WTTO, WVTV and WNUV (the 'Proposed Acquisitions'), the Company will pay approximately \$56 million to certain principals and affiliates of ABRY pursuant to a three-year covenant not to compete and consulting agreements in the Milwaukee, Birmingham, Baltimore, Pittsburgh and Columbus markets.

Consummation of each of the Proposed Acquisitions is subject to the receipt of sufficient financing and certain closing conditions, including the closing of each of the other Proposed Acquisitions. FCC consent for the Proposed Acquisitions is required and is a precondition to closing. Applications with the FCC were filed by the Company in August 1993 seeking approval of the Proposed Acquisitions, and the Company estimates that the FCC will rule on the Proposed Acquisitions during the second quarter of 1994. If the FCC grants its consent to these transactions, members of the general public have approximately 30 days from the day upon which public notice of the FCC's consent to these transactions is granted to petition the FCC to reconsider, review or stay the FCC consent to any of these transactions. The FCC has approximately an additional 10 days to set aside on its own motion the consent to any of these transactions. Thus, assuming that no action is taken to reconsider or review the FCC consent, the FCC consent to these transactions becomes final approximately 40 days from the date on which the FCC issues its public notice reflecting the grant of the consent. Whether or not FCC consent has been obtained, any party to the purchase agreements may terminate such agreements after June 30, 1994.

ABRY has also entered into purchase agreements to sell the FCC license, transmitter, technical equipment, call letters and trademarks, and certain furniture, fixtures and equipment of WVTV to Glencairn, Ltd. ("Glencairn") simultaneously with the closing of the Proposed Acquisitions (the "Glencairn Acquisition"). If FCC consent to the Glencairn Acquisitions as proposed in the current FCC application is obtained, the Company expects to enter into a Program Service Agreement ("PSA") with Glencairn with respect to WVTV, whereby the Company, in exchange for an hourly fee, will obtain the right to program and sell advertising on substantially all of the station's inventory of broadcast time. Nevertheless, Glencairn will have full control and responsibility for the operations of the station, including control over all programming broadcast on the station, through the acquisition of the FCC license of WVTV. Glencairn is a corporation in which a majority of the voting capital stock is owned by Carolyn C. Smith, the mother of the current stockholders of the Company: David D. Smith, Frederick G. Smith, J. Duncan Smith and Robert D. Smith (the "Current Stockholders"). Edwin L. Edwards, Sr., a former station manager with the Company, is the president and chief operating officer of Glencairn and the other voting stockholder of the corporation.

In December 1993, the Company issued \$200 million principal amount of its 10% Senior Subordinated Notes due 2003 (the "Senior Subordinated Notes"), under the terms of which the Company held in escrow \$100 million of the proceeds pending consummation of the Proposed Acquisitions. In March 1994, ABRY and Glencairn mutually requested the FCC to withdraw their application to assign the license for WNUV to Glencairn. Pursuant to the terms of the Indenture under which the Senior Subordinated Notes were issued, the Company is required to redeem at par \$100 million principal amount of the Senior Subordinated Notes from the proceeds held in escrow. The redemption is scheduled to occur on March 30, 1994. If the Company consummates the Proposed Acquisitions, it anticipates financing the transactions through banks or other third party lenders.

# The Company's Television Stations

The following table sets forth general information for each of the Company's stations as of November 1993.

Station	Market Area	Channel/ Frequency	Approx. Market Population	Approx. Market Television Household	Market Rank	Total Commercial Stations in Markettal	Expiration Date of License
WBFF	Baltimore	45/UHF	2,556,300	977,100	22	5	October 1, 1996
WPGH	Pittsburgh	53/UHF	2,847,500	1,167,100	17	5	August 1, 1994
WTTE	Columbus	28/UHF	1,840,500	718,700	34	4	October 1, 1997

<sup>(</sup>a) Total number of commercial broadcast television stations licensed in the media market delivering at least 1% of the 6.00 a.m. to 2.00 a.m.. Sunday to Saturday audience.

During 1993, WBFF, WPGH and WTTE generated 33.1%, 36.2.% and 30.7%, respectively, of the Company's net broadcast revenues.

## WBFF: Baltimore, Maryland

WBFF operates in the 22nd largest media market in the country, with over 970,000 television households and a population of approximately 2.5 million. The average household effective buying income in the Baltimore metropolitan area was \$43,272 as of November 1993. Because of its large and diverse population, as well as its proximity to Washington, D.C., the seventh ranked media market in the country, Baltimore is attractive to advertisers. It is home to a large number of state and federal employees, and has significant concentrations of business in the education, health care and defense industries.

In June 1991, WBFF instituted local news programming in the Baltimore market. This local news programming, "The News at Ten," airs daily at 10:00 p.m., seven days a week, with news updates during regular programming hours. The program premiered in the July 1991 Nielsen ratings with a five household share and has since grown to a nine household share as of November 1993.

WBFF is the leading station in children's programming in Baltimore. WBFF has pioneered the concept of a "Kids Club" which the Company believes is directly responsible for generating additional ratings and promotional opportunities for the station. The station currently has over 100,000 members as part of its Kids Club.

The Company may be required to divest its broadcast license for WBFF if an affiliate of the Company is granted a broadcast authority for a competing station pursuant to a pending application at the FCC. This divestiture may or may not have a material adverse effect on the Company's ability to service its debt obligations. Due to the uncertainty of the outcome of the pending application and the anticipated length of time necessary for the FCC to rule upon the affiliate's application and the competing application, the Company cannot predict how the divestiture, if required, will be accomplished.

# WPGH: Pittsburgh, Pennsylvania

WPGH operates in the 17th largest media market in the country, with over 1.1 million television households and a population of approximately 2.8 million. The average effective household buying income was \$36,966 in November 1993. The Pittsburgh economy, once dependent on heavy manufacturing, has shifted toward a diverse high technology base. Overall, 85% of Pittsburgh's work force is employed in non-manufacturing industries. Pittsburgh is known as one of the leading medical centers in the country. Pittsburgh is home to many

Fortune 500 corporations, including USX Corporation. Westinghouse Electric Corporation, Aluminum Company of America (Alcoa), PPG Industries, Inc. and H.J. Heinz Company.

WPGH is the leading children's programmer in the Pittsburgh market. The station's Fox 53 Kids Club currently has approximately 125,000 members. As part of its Kids Club, WPGH produces local inserts, entitled "Club AM," in its morning block of children's programming.

## WTTE: Columbus, Ohio

WTTE operates in the 34th largest media market in the country, with over 718,000 television households and a population of approximately 1.8 million. The metropolitan area had an average household effective buying income of \$38,929 in November 1993. Columbus is Ohio's state capital and home to such Fortune 500 companies as Nationwide Mutual Insurance Company, Wendy's International, Inc., The Limited, Inc. and BancOne Corporation. The media market is characterized by a relatively young population, including 60,000 students at Ohio State University. Columbus has a diversified economy, supported by industries such as education, telecommunications, insurance and retailing, and has recently opened the Greater Columbus Convention Center.

As the sole commercial independent in the Columbus market, WTTE enjoys a wide range of programming possibilities which are available at attractive prices. Because competition is limited to the major network affiliates, the station is better able to utilize counter-programming to its competitive advantage.

WTTE is the leading children's programmer in the Columbus market. WTTE's Kids Club membership has approximately 125,000 members, representing 40% of the children in the market.

# Operating Strategy

The Company's operating strategy is: (i) to increase viewership and advertising revenues through the acquisition of quality programming, the use of counter-programming and children's programming, the introduction and development of hour-long local news at 10:00 p.m., and extensive community involvement by its stations; (ii) to aggressively control operating and programming costs; and (iii) to acquire additional broadcasting properties which offer attractive growth opportunities.

The Company believes that an important factor in increasing the viewership of its stations is their affiliations with Fox. These affiliations enable the Company to capture additional viewers by virtue of the quality first-run original programming provided by the Fox network and Fox's promotion of such programming. The Company also seeks to obtain quality syndicated programming at attractive prices.

By employing a disciplined approach to managing programming and other expenses the Company has been able to achieve high operating margins. The Company has and believes that it will continue to acquire quality programming at prices consistent with operating revenues generated by the programming. As an owner or operator of multiple stations in the top 50 media markets, the Company believes that it is able to negotiate favorable terms for the acquisition of programming. Moreover, each station emphasizes control of its programming and operating costs through program specific profit analysis, detailed budgeting, tight control over staffing levels and expense analysis.

In addition to the stations included in the Proposed Acquisitions, the Company seeks to identify and acquire under-performing television stations in larger mid-size markets (principally the 10th through the 50th largest advertising markets). The Company believes that stations located in the larger mid-size markets offer the best opportunity to achieve growth in market share and broadcast advertising revenues. Additional factors considered by the Company in a potential acquisition include geographic location, demographic profile and competitive dynamics of the market. The Company has considered these factors in determining whether to enter into the Proposed Acquisitions. Other than the stations included in the Proposed Acquisitions, the Company has no commitments,

understandings or agreements to acquire any broadcast property. There can be no assurance that the Company will consummate the Proposed Acquisitions or that it will be able to identify and acquire additional broadcast properties.

## Fox Affiliation

Each of the Company's current stations, as well as the two stations proposed to be acquired, WCGV and WTTO, are affiliated with Fox pursuant to the affiliation agreements described below. The Fox television network commenced operations in October 1986. During this period, Fox has developed a network of approximately 146 affiliates and Fox programming is currently available in more than 92% of the television households in the United States. The amount of programming provided by Fox to its affiliates has increased from a total of five hours on two nights per week in July 1987 to 20 hours on seven nights per week (including 15 hours of prime time programming) currently. Fox programming is intended to appeal primarily to a target audience of 18 to 49 year old adults.

The Fox affiliation agreements with respect to WBFF, WPGH and WTTE currently run until October 1998 and may be extended by Fox thereafter. Pursuant to such agreements, Fox provides the Company's stations with programming in return for the stations broadcasting Fox-inserted commercials in such programming. The stations also retain the right to include a limited amount of commercials during Fox programming and receive additional compensation based on certain performance and other criteria. These agreements are, however, subject to termination by Fox in certain circumstances including, among others: (i) if within any 12-month period a station makes or will make three or more unauthorized preemptions of Fox programming, Fox may terminate upon 30 days' prior written notice; (ii) in the event there is a material change in a station's operations making the affiliation less valuable to Fox, Fox may terminate upon 30 days' prior written notice; (iii) if a station refuses to broadcast certain Fox programming, Fox may terminate upon six months' prior notice; and (iv) if Fox or any affiliated entity of Fox acquires another station within a station's market, Fox may terminate upon 60 days' prior notice. The Company believes that Fox has terminated relatively few of its contracts with other Fox affiliates during the last five years.

Two groups of media companies recently announced their intentions to establish separate affiliations of independent television stations similar to the Fox network. The Company cannot predict at this time the impact of the development of such networks upon the broadcast television industry, the Fox network or the Company's business.

# **Programming**

Broadcast television stations compete with other television stations in their markets for the acquisition of programming. Generally, cable systems do not compete with local stations for programming, but various national cable networks do from time to time acquire programming that could have been offered to local television stations. Public broadcasting stations generally compete with commercial broadcasters for viewers but not for advertising dollars. Historically, the cost of programming had increased because of an increase in the number of new independent stations and a shortage of quality programming. However, over the past five years, program prices have stabilized and, in some instances, have declined as a result of recent increases in the supply of programming and the failure of some independent stations.

## Competition

The Company's television stations compete for audience share and advertising revenue with other television stations in their respective markets, as well as with other advertising media, such as newspapers, radio, magazines, outdoor advertising, transit advertising, yellow page directories, direct mail and local cable systems. Some competitors are part of larger organizations with substantially greater financial, technical and other resources than the Company.

Competition in the broadcasting industry occurs primarily in individual markets. Generally, a television broadcasting station in one market does not compete with stations in other market areas. The Company's television stations are located in highly competitive markets. In addition, the Baltimore market is overlapped by both overthe-air and cable carriage of Washington, D.C. stations which tends to spread viewership and advertising expenditures over a larger number of broadcast stations.

Stations compete for audience share primarily on the basis of program popularity, which has a direct effect on advertising rates. A majority of the Company's prime time programming is supplied by Fox. In those periods, the stations are totally dependent upon the performance of the Fox programs in attracting viewers. Non-network time periods are programmed by the station primarily with syndicated programs purchased for cash, cash and barter, or barter-only, and also through self-produced news, public affairs and other entertainment programming.

Advertising rates are based upon the size of the market in which the station operates, a program's popularity among the viewers that an advertiser wishes to attract, the number of advertisers competing for the available time, demographic makeup of the market served by the station, the availability of alternative advertising media in the market area, aggressive and knowledgeable sales forces and development of projects, features and programs that tie advertiser messages to programming. The Company believes that its focus on larger mid-sized markets, its focus on the 18-49 demographic and the strength of its children's programming allows it to compete effectively for advertising within its markets.

Other sources of competition for audience include home entertainment systems (including video cassette recorder and playback systems, videodiscs and television game devices), multipoint distribution systems, multichannel multipoint distribution systems, wireless cable, satellite master antenna television systems and some low-power, in-home satellite services. The Company's television stations also may face future competition from high-powered direct broadcast satellite services which could transmit programming directly to homes equipped with special receiving antennas or to cable television systems for transmission to their subscribers.

The Company also competes for programming which involves negotiating with national program distributors or syndicators which sell first-run and rerun packages of programming. The Company's stations compete for exclusive access to those programs against in-market broadcast station competitors for syndicated products. Cable systems generally do not compete with local stations for programming, although various national cable networks from time to time have acquired programs that would have otherwise been offered to local television stations.

Further advances in technology may increase competition for household audiences and advertisers. Video compression techniques, now under development for use with current cable channels or direct broadcast satellites (scheduled to commence operation in 1994), are expected to reduce the bandwidth required for television signal transmission. These compression techniques, as well as other technological developments, are applicable to all video delivery systems, including over-the-air broadcasting, and have the potential to provide vastly expanded programming to highly targeted audiences. Reduction in the cost of creating additional channel capacity could lower entry barriers for new channels and encourage the development of increasingly specialized "niche" programming. This ability to reach very defined audiences may alter the competitive dynamics for advertising expenditures. The Company is unable to predict the effect that technological changes will have on the broadcast television industry or the future results of the Company's operations.

The Company believes it competes favorably against other stations because of its management skill and experience, the ability of the Company to generate revenue share greater than its audience share, the Fox network affiliation and its local program acceptance. In addition, the Company believes that it benefits from the operation of more than one broadcast property, affording it certain non-quantifiable economies of scale and competitive advantages in the purchase of programming.

# **Employees**

As of December 31, 1993, the Company had approximately 215 full-time employees and 44 part-time employees. With the exception of the employees of WPGH, none of the employees are represented by labor unions under any collective bargaining agreement. No significant labor problems have been experienced by the Company, and the Company considers its overall labor relations to be good.

# Licensing and Regulation

The following is a brief summary of certain provisions of the Communications Act and of specific FCC regulations and policies. Reference should be made to the Communications Act, FCC rules, and the public notices and rulings of the FCC for further information concerning the nature and extent of the federal regulation of broadcast stations.

All television broadcasting is subject to the jurisdiction of the FCC pursuant to the Communications Act. The FCC is empowered to: (i) issue, renew, revoke, and modify broadcast licenses; (ii) prescribe qualifications for holding broadcast licenses; (iii) regulate the broadcast frequency, operating power, and location of, and the transmitting equipment used by stations; (iv) adopt rules and regulations necessary to carry out the provisions of the Communications Act; and (v) impose certain penalties for violations of the Communications Act and of the FCC regulations. Such regulations affect many aspects of the day-to-day operations of television stations.

Usually, television station licenses are granted for a maximum allowable period of five years and are renewable thereafter for additional five year periods. The FCC may revoke licenses for serious violation of its regulations. Petitions to deny renewal of a license or competing applications may be filed for the frequency used by the renewal applicants on or before the first day of the last month of a license term. Generally, however, in the absence of serious violations of FCC rules or policies and upon a showing that the station has dealt significantly with important issues concerning its community of license, the license renewal is expected in the ordinary course. All three of the Company's stations are presently operating under regular five-year licenses, which expire on August 1, 1994 (WPGH), October 1, 1996 (WBFF) and October 1, 1997 (WTTE).

No broadcast licensee can assign or transfer control of the license without the prior approval of the FCC. Under the Communications Act, (i) no license may be held by a corporation of which any officer or director is an alien or of which more than 20% of the capital stock is owned of record, voted, or subject to control by aliens, and (ii) no corporation may control another corporation holding broadcast licenses if any officers or more than 25% of the directors of such parent corporation are aliens, or more than 25% of the capital stock of such parent corporation is owned of record, voted, or subject to control by aliens unless the FCC finds such alien interests in the parent corporation to be in the public interest. The Company and the Subsidiaries are domestic corporations, and the Current Stockholders are all United States citizens.

"Must Carry/Retransmission Rule." In the past, cable systems were required to carry all broadcast stations that met the definition of a "local" or "significantly" viewed station. These rules were called the "Must Carry Rules." However, the "Must Carry Rules," in the form previously adopted by the FCC, were declared unconstitutional. Immediately thereafter, cable systems were not required to carry local television station signals and could shift a station to an undesirable channel position on the cable system. Legislation recently passed in Congress has now established a new version of the "Must Carry Rules." The United States Supreme Court is currently reviewing a challenge to the new "Must Carry Rules." Under the rules as enacted, a local television station had to make an election by June 15, 1993 to: (i) require the appropriate cable systems to carry said local station; or (ii) grant the appropriate cable system the authority to retransmit the broadcast signal of the local station for a fee. Even if the local station elects to grant authority to the cable system to retransmit its broadcast signal, the cable system is under no obligation to carry the local station unless acceptable terms and conditions for said rebroadcast have been agreed to on or before October 5, 1993. If a station is not carried by a cable system in its area or shifted to an undesirable channel, the station could experience a decline in viewership which could adversely affect its

revenues. The Company has approached most of its cable systems on a retransmission basis, but on certain outlying cable systems, it has elected must carry status. The Company's stations continue to be carried on all of its cable systems, and the Company does not believe that its election has resulted in the shifting of its stations to less desirable cable channel locations.

Syndicated Exclusivity/Territorial Exclusivity. The FCC has imposed syndicated exclusivity rules and expanded existing network nonduplication rules. These syndicated exclusivity rules allow local broadcast stations to command that cable operators black out certain syndicated non-network programming carried on "distant signals" (i.e., signals of broadcast stations, including so-called super stations, which serve areas substantially removed from the cable system's local community). The network non-duplication rules allow local broadcast network affiliates to require that cable operators black out duplicating network broadcast programming carried on more distant signals. WTTE and WPGH are the only Fox affiliates carried on their respective local cable systems; however, some of the cable systems which carry WBFF also carry the Fox-owned station, Channel 5, in Washington, D.C. This is not in violation of the FCC syndicated exclusivity rules. However, the carriage of two Fox stations on the same cable system could result in a decline of viewership adversely affecting the revenues of WBFF.

Financial Interest/Syndication and Prime Time Access Rules. Previously, financial interest/syndication ("FIN/SYN") rules applied to any network and posed various restrictions on its operation and activities. Network status has been considered to exist under these rules when a broadcast company's weekly programming offerings exceed 15 hours. These rules prohibited networks from engaging in syndication for the sale, licensing, or distribution of television programs for non-network broadcast exhibition in the United States. Further, these rules prohibited networks from sharing profits from any syndication and from acquiring any new financial or proprietary interest in programs of which they are not the sole producer.

The FCC has recently relaxed the restrictions on current FIN/SYN rules, enabling the major networks to acquire specified amounts and kinds of financial interests in program syndication and to engage in program syndication themselves. The Company cannot predict the effect of these relaxed restrictions under the FIN/SYN rules on the Company's ability to acquire desirable programming at reasonable prices.

The FCC's prime time access rule also places programming restrictions on affiliates of "networks." In the past, this rule restricted affiliates of "networks" in the 50 largest television markets (as defined by the rule) generally to no more than three hours of network programming during the four hours of prime time. All of the Company's stations are located in the nation's top 50 markets.

Recently, the FCC changed its definition of "network" to include those entities that deliver more than 15 hours of "prime time programming" (a term defined in those rules) to affiliates reaching 75% of the nation's television homes. Under this definition, Fox and its affiliates, including the Company's stations, are not subject to the prime time access rule.

Ownership Limitations. The FCC has adopted a number of rules designed to prevent monopolies or undue concentrations of control. In general, no single entity is currently permitted to own, operate, or have an attributable interest in more than 18 AM radio stations, 18 FM radio stations, and 12 television stations. Another FCC rule prohibits any entity from acquiring an additional television station if, after the acquisition, the entity owns television stations reaching more than 25% of the United States television households. Historically, VHF stations have shared a larger part of the market than UHF stations. As such, only half of the households in the market area of any UHF station owned by an entity are included when calculating whether an entity reaches more than 25% of the United States television households. All of the Company's stations are UHF. The FCC also prohibits ownership in the same geographic area of: (i) television stations and cable systems; (ii) television stations and newspapers; and (iii) television stations and radio stations in markets below the top 25 or, in general, which, even if among the top 25, do not have at least 30 separate broadcast station owners.

When applying its multiple ownership rules, the FCC attributes the interest of corporate licensees to the holders of corporate interests as follows: (i) any voting stock interest amounting to 5% or more of the outstanding voting stock of the corporate broadcast licensee generally will be attributable: (ii) no minority voting stock interest will be attributable if there is a single holder of more than 50% of the outstanding voting stock of a corporate broadcast licensee; and (iii) in general, certain investment companies, insurance companies, and banks holding stock through their trust departments in trust accounts will be considered to have an attributable interest only if they hold 10% or more of the outstanding voting stock of a corporate broadcast licensee. Further, corporate officers and directors and general partners and most limited partners of partnerships may be personally attributed with media interests of the corporations or partnerships of which they are officers, directors, or partners. The present stockholders of the Company hold attributable interests in two entities owning media properties, namely: Channel 63. Inc., licensee of a UHF television station in Bloomington, Indiana serving the Indianapolis media market under the call letters WIIB, and Bay Television, Inc., licensee of a UHF television station serving the St. Petersburg, Florida market under the call letters WTTA. Neither station is a Fox affiliate. All of the issued and outstanding shares of Channel 63, Inc. are owned by the Current Stockholders. All the issued and outstanding shares of Bay Television, Inc. are owned by the Current Stockholders (75%) and Robert L. Simmons (25%), a former stockholder of the Company. The Company believes that such holdings will not materially restrict its ability to acquire television stations or to pursue its strategy of expansion through acquisitions.

Restrictions on Broadcast Advertising. Advertising of cigarettes and distilled spirits on broadcast stations has been banned for many years. Congressional committees have recently examined legislation proposals which may eliminate or severely restrict the advertising of beer and wine. Although no prediction can be made as to whether any or all of the present proposals will be enacted into law, the elimination of all beer and wine advertising would have an adverse effect upon the revenues of the Company's television stations, as well as the revenues of other stations which carry beer and wine advertising.

The FCC has imposed commercial time limitations in children's programming pursuant to legislation. In programs designed for viewing by children of 12 years of age and under, commercial matter will be limited to 12 minutes per hour on weekdays and 10.5 minutes per hour on weekends. All television stations will be required to broadcast some television programming designed to meet the educational and informational needs of children 16 years of age and under. The Company does not believe that these requirements will have a significant impact on the stations since all of its stations have already limited commercials in such programming.

Programming and Operation. The Communications Act requires broadcasters to serve the "public interest." The FCC gradually has relaxed or eliminated many of the more formalized procedures it had developed in the past to promote the broadcast of certain types of programming responsive to the needs of a station's community of license. Licensees continue to be required, however, to present programming that is responsive to community issues, and to maintain certain records demonstrating such responsiveness. Complaints from viewers concerning a station's programming often will be considered by the FCC when it evaluates renewal applications of a licensee, although such complaints may be filed at any time and generally may be considered by the FCC at any time. Stations also must follow various rules promulgated under the Communications Act that regulate, among other things, political advertising, sponsorship identifications, the advertisement of contests and lotteries, obscene and indecent broadcasts, and technical operations, including limits on radio frequency radiation. In addition, licensees must develop and implement affirmative action programs designed to promote equal employment opportunities, and must submit reports to the FCC with respect to these matters on an annual basis and in connection with a renewal application.

Failure to observe these or other rules and policies can result in the imposition of various sanctions, including monetary forfeitures, or the grant of "short" (less than the full five-year) renewal terms or, for particularly egregious violations, the denial of a license renewal application or the revocation of a license.

Proposed Changes. On March 12, 1992, the FCC initiated a proceeding to solicit comment on whether it should liberalize its radio and television broadcast ownership "attribution" rules by (i) raising the basic benchmark

for attributing ownership in a corporate licensee from 5% to 10% of the licensee's voting stock; (ii) increasing from 10% to 20% of the licensee's voting stock the attribution benchmark for "passive investors" in corporate licensees: (iii) broadening the class of investors eligible for "passive investor" status; and (iv) exempting certain widely-held limited partnership interests from attribution where each individual interest represents an insignificant percentage of total partnership equity.

The Congress and the FCC have under consideration, and in the future may consider and adopt, new laws, regulations and policies regarding a wide variety of matters that could affect, directly or indirectly, the operation, ownership and profitability of the Company's broadcast stations, result in the loss of audience share and advertising revenues for the Company's broadcast stations, and affect the ability of the Company to acquire additional broadcast stations or finance such acquisitions. Such matters include: (i) changes to the license renewal process; (ii) imposition of spectrum use or other fees on FCC licensees; (iii) the FCC's equal employment opportunity rules and other matters relating to minority and female involvement in the broadcasting industry; (iv) proposals to change rules relating to political broadcasting; (v) technical and frequency allocation matters; (vi) changes in the FCC's cross-interest, multiple ownership and cross-ownership policies; (vii) changes to broadcast technical requirements; (viii) proposals to allow telephone companies to deliver audio and video programming to the home through existing phone lines; and (ix) proposals to limit the tax deductibility of advertising expenses by advertisers.

The FCC has initiated a Notice of Inquiry proceeding seeking comment on whether the public interest would be served by establishing limits on the amount of commercial matter broadcast by television stations. No prediction can be made at this time as to whether the FCC will impose any limits on commercials at the conclusion of its deliberations, or what effect, if any, the imposition of limits on the commercial matter broadcast by television stations would have upon the Company's operations.

#### ITEM 2. PROPERTIES

Generally, each of the Company's stations has facilities consisting of offices, studios and tower sites. Transmitter and tower sites are located to provide maximum signal coverage of the stations' markets. The following tables generally describe the Company's principal owned and leased real property:

Owned Facilities	<u>Use</u>	Location	Approx. Size (Sq. Ft.)
WTTE(1)	Office/Studio	Westerville, OH	14,400
WTTE(1)	Office/Studio	Westerville, OH	4,300
WPTT(2)	Office/Studio	Monroeville, PA	30,000

<sup>(1)</sup> This property is owned by WPGH, Inc. and leased to WTTE, Inc.

<sup>(2)</sup> This property is owned by WPGH, Inc. and leased to WPTT, Inc.

Leased Facilities	<u>Use</u>	Location	Approx. Size (Sq. Ft.)	Lease Expiration Date (1)
WBFF	Office/Studio	Baltimore, MD	39.000	9/1/2011
	Tower Site #1 (Dish)	Baltimore, MD	N/A	4/1/2012
	Tower Site #1 (Receivers)	Baltimore, MD	N/A	6/1/2011
***************************************	Tower Site #1 (Transmitter/Antenna)	Baltimore, MD	N/A	4/2/2007
	Tower #2 (Auxiliary Transmitter/Antenna)	Baltimore, MD	N/A	3/16/2008
	Parking Lot	Baltimore, MD	N/A	6/6/94
	Old Office/Studio	Baltimore, MD	13,000	mo. to mo.
WPGH	Office/Studio	Pittsburgh, PA	25,498	10/1/2028
	Tower Site (Antenna)	Pittsburgh, P.A.	N/A	10/1/2028
WTTE	Tower Site (Transmitter/Antenna)	Columbus, OH	N/A	6/1/2003

<sup>(1)</sup> Lease expiration date assumes exercise of all renewal options of the Company.

All of the Company's leased facilities, except for the tower site (transmitter/antenna) for WTTE, are owned by and leased from affiliated corporations of the Company. All leases are at market rates, and the Company believes that the duration of each lease is adequate. The WTTE tower site is leased from Ohio State University. All of the properties leased from affiliates are mortgaged and all such leasehold interests have been assigned under the Company's bank credit agreement.

The Company believes that its properties, both owned and leased, are in good operating condition, subject to normal wear and tear, and are suitable and adequate for the Company's current business operations.

Upon consummation of the Proposed Acquisitions, the Company will own tower sites in Birmingham and Windham Springs, Alabama and an office/studio of approximately 35,000 square feet in Milwaukee, Wisconsin. These sites in Alabama and Wisconsin may be sold to an affiliate at fair market value and leased back to the Company at market rental rates in accordance with the Company's standard practice. The purpose of such transactions is to eliminate liability and risk to the Company in connection with ownership and maintenance of the towers and transmitters located on such properties. In addition, the Company will assume the lease of a 9,750 square foot office/studio in Birmingham, Alabama that runs until January 2006, and a tower site in Milwaukee, Wisconsin that runs until December 1999.

#### ITEM 3. LEGAL PROCEEDINGS

The Company currently and from time to time is involved in litigation incidental to the conduct of its business. The Company is not a party to any lawsuit or proceeding which, in the opinion of the Company, is likely to have a material adverse effect on the Company.

## ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

There were no matters submitted to a vote of security holders in the fourth quarter of 1993.

#### PART II

# ITEM 5. MARKET FOR COMMON EQUITY AND RELATED STOCKHOLDER MATTERS

There is no established public trading market for the Company's common stock.

# ITEM 6. SELECTED FINANCIAL DATA

The selected consolidated financial data for the years ended December 31, 1989, 1991, 1992, and 1993 and the nine months ended September 30, 1990, and the three months ended December 31, 1990 have been derived from the audited Consolidated Financial Statements.

The acquisition by the Company on September 30, 1990 of the stock of Julian S. Smith and Carolyn C. Smith (the "Founders' Stock") was accounted for under the "push-down" method of accounting and a new accounting basis was established for the Company beginning September 30, 1990. Accordingly, results of operations for periods prior to September 30, 1990 are not comparable to results for subsequent periods.

	The Predecessor		The Company			
	Year Ended December 31,	Nine Months Ended Sept. 30	Three Months Ended Dec. 31.	~	ear Ended	
	1989	1990(a)(b)	1990	1991(c)(d)	1992	1993
			(Dollars	in thousands)		
Statement of Operations Data:						
Net broadcast revenues	\$38,690	\$27,268	\$10,205	\$45,358	\$67,349	\$72,314
executive officers	25,052	15,176	6, <b>448</b>	25,187	31,117	28.690
Depreciation and amortization (e)	9,913	5,156	1,765	18,078	30,920	22,486
executive officers	_	_				10,000
Broadcast operating income	3,725	6,936	1,992	2,093	5,312	11.138
Interest expense	4,052	3,426	1,402	8,895	12,997	12.852
Interest and other income	146	324	150	562	1,207	2,131
extraordinary item	(181)	3,834	740	(6,240)	(6,478)	417
Net income (loss) before				. ,		
extraordinary item	(898)	2,342	452	(4,660)	(5,289)	(543)
Net income (loss)	(898)	2,342	452	(4,660)	(5,2 <b>89</b> )	(8,450)
п	he Predecessor		The Compar	nv		
••	As of	<del></del>	As of			
1	December 31,		December 31			
_	1990	1990(a)(b)	1991(e)(d)	1992	1993	t

(Dollars in thousands)

\$149,227

112,303

(3,052)

\$75,102

51.280

1,608

241,774

224,646

(12,167)

\$139,728

110.659

(3,765)

\$51,156

31,020

(793)

Balance Sheet Data:......
Total assets

Total debt (f).....

Total stockholders' equity ....

<sup>(</sup>a) On September 30, 1990, the Company redeemed all of the Founders' Stock. The redemption was accounted for under the "push-down" method of accounting since approximately 73% of the outstanding shares of capital stock was purchased and a management control group became owner of all of the Company's outstanding capital stock.

- (b) On September 30, 1990, the Company sold Channel 63, Inc., the owner and operator of WIIB, to the Current Stockholders. The statement of operations, balance sheet and other data subsequent to this date do not include amounts of Channel 63, Inc. and are therefore not comparable to preceding periods.
- (c) WPGH, Inc. acquired the assets of WPGH on August 30, 1991. The statement of operations, balance sheet and other data presented for periods preceding this date do not include amounts for WPGH and are therefore not comparable to subsequent periods.
- (d) WPTT was sold on August 30, 1991. The statement of operations, balance sheet and other data presented for periods subsequent to this date do not include amounts for WPTT and are therefore not comparable to preceding periods.
- (e) Depreciation and amortization includes amortization of program contract costs and net realizable value adjustments, depreciation and amortization of property and equipment, and amortization of acquired intangible broadcasting assets and other assets including amortization of deferred financing costs.
- (f) Total debt is defined as long-term debt, net of unamortized discount, and capital lease obligations, including current portion thereof, and warrants outstanding. The warrants were purchased by the Company for \$10,350 during 1993. Included in the 1993 total is \$100,000 of Senior Subordinated Notes to be redeemed on March 30, 1994.

# ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

## Introduction

The operating revenues of the Company are derived from local and national advertisers and, to a much lesser extent, from Fox for the broadcast of programming and from commercial production. The primary operating expenses involved in owning and operating television stations are employee salaries and commissions, depreciation and amortization, programming, news gathering, production and promotion.

The Consolidated Financial Statements reflect an increase in net broadcast revenues and operating expenses before depreciation and amortization from 1990 to 1991, from 1991 to 1992 and from 1992 to 1993. The primary reason for the increase in net broadcast revenues from 1990 to 1991 was the purchase of television station WPGH in August 1991. Excluding the acquisition of WPGH, the Company's revenue growth was adversely affected by the reduction in national and local advertising revenues due to the 1991 economic recession and the additional impact of reduced local and national advertising revenues due to the Gulf War in early 1991. The growth of the Company's overall net broadcast revenues has exceeded the overall growth of its markets in 1992 and 1993. These increases can be attributed to the introduction of local news programming in the Baltimore market, improved ratings due to the continued success of Fox programming and an increase in viewership during the Monday through Friday 6:00 p.m. to 8:00 p.m. "fringe" time period. The primary reason for the increase in 1992 operating expenses was the additional costs associated with the full-year operation of WPGH. Depreciation and amortization and interest expense increased from 1990 to 1991 and from 1991 to 1992 primarily due to increases in these expenses as a result of the acquisition of both the Founders' Stock and WPGH. These expenses decreased from 1992 to 1993 due to reduction of amortization and repayment of notes payable and commercial bank financing. As a result, the Company experienced net losses before extraordinary items of \$4.7 million, \$5.3 million and \$0.5 million for 1991. 1992 and 1993. Extraordinary items in 1993 consisted of a gain on the purchase of warrants of \$1.3 million, a loss on repayment of commercial bank debt of \$11.0 million, a loss on redemption of Senior Subordinated Notes of \$1.1 million and related tax benefits of \$2.9 million.

The pro forma financial data presented for 1990 reflect the combined results of the predecessor company for the nine months ended September 30, 1990 and the Company for the three months ended December 31, 1990 as if the acquisition of the Founders' Stock had occurred on Japuary 1, 1990. On September 30, 1990, the Company

sold Channel 63. Inc. (WIIB) to the Current Stockholders. WPGH was acquired and WPTT-TV in Pittsburgh ("WPTT") was sold on August 30, 1991. The statement of operations, balance sheet and other data presented for periods subsequent to the date of these transactions are therefore not comparable to preceding periods.

Set forth below are the principal types of broadcast revenues received by the Company's stations for the periods indicated and the percentage contribution of each type to the total gross broadcast revenues.

	Year Ended December 31.							
	199	0	19	91	199	2	199	3
			(D	ollars in the	usands)			
REVENUES								
Local/regional advertising	\$20,929	53 7%	\$22,246	47.9%	\$31,9 <b>65</b>	46 6%	\$36.5 <b>86</b>	47 7%
National advertising	17,172	44 1	23,290	50.2	34,994	511	39,245	51.2
Network compensation	205	0.5	346	0.7	349	0.5	232	03
Political advertising	296	08	168	0 4	675	10	158	0 2
Production	358	09	386	<u> </u>	556	0.8	483	2.6
Operating revenues	38,960	100.0%	46,436	100.0%	68,539	100.0%	76,704	100.0%
Other revenues	0		0				14	
Advernsing revenues	3 <b>8,960</b>		46.436		68,555		76,718	
Less: Agency commissions	_5.581		6,"38		_10.011		_11.296	
Advertising revenues, net	33,379		39,698		58,544		65,422	
Barter revenues	1.094		5,660		8,505		6.892	
Broadcast revenues, net	\$37,473		\$45,358		\$67.349		\$72.314	

The Company's primary types of programming and their approximate percentages of 1993 net broadcast revenues were Fox prime time (17%), children's programming (17%) and other syndicated programming (32%).

The Company's three largest categories of advertising for 1993 were automotive, children's and fast food advertising, accounting for 13.3%, 11.5% and 10.2% of the Company's net broadcast revenues, respectively. No other advertising category accounted for more than 10% of the Company's net broadcast revenues in 1993. No individual advertiser accounted for more than 5% of any individual station's net broadcast revenues in 1993.

# Results of Operations

Years Ended December 31, 1992 and 1993

_	Years Ended December 31.				increase (Decrease)	
		992	199	3	1992 vs.	1993
	Percent of Net		Percent of Net			Percent
	Amount	Revenues	Amount (Dollars in thou	<u>Revenues</u> usands)	Amount	Change
Broadcast revenues, net	\$67.349	100.0%	\$72.314	100.0%	\$ 4.965	7.4%
Operating expenses excluding depreciation and amortization and special bonuses paid to						
executive officers	31,117	46.2	28,690	39.7	(2,427)	(7.8)
Depreciation and amortization	30 <b>,920</b>	45.9	22,486	31.1	(8,434)	(27.3)
Special bonuses paid to executive						
officers			10.000	13.8	10,000	(a)
Total operating expenses	62,037	92.1	61,176	84.6	(861)	(1.4)
Broadcast operating income	5,312	7.9	11,138	15.4	5,826	109.7
Interest expense	(12.997)	(19.3)	(12,852)	(17.8)	(145)	(1.1)
Interest and other income	1.207	1.8	2.131	2.9	924	76.6
Net (loss) income before provision						
for income taxes and extraordina	<b>I</b> IV					
item	\$(6,478)	( <u>9.6)%</u>	सार	0.6%	<u>s 6.895</u>	(a)

<sup>(</sup>a) Not meaningful.

Net broadcast revenues increased from \$67.3 million for the 1992 to \$72.3 million for 1993, or 7.4%. This increase was due primarily to the continued success of Fox programming with an increase of net broadcasting revenues of approximately 35% during prime time network programming, an increase in net broadcasting revenues during the Monday through Friday 6:00 p.m. to 8:00 p.m. "fringe" time period of approximately 15%, the change from survey to metered rating services in Baltimore and Pittsburgh and increased ratings of news programming in Baltimore. Offsetting these increases was a decline in children's advertising revenue of 10.6% occurring primarily in the fourth quarter of 1993 and decreases in barter revenues of 21.7%. The only rating service available in Pittsburgh will be a survey rating service beginning in 1994 with the decision by Arbitron to discontinue its national audience measuring services. Although such a change is likely to counteract the benefits that resulted from a metered service in Pittsburgh, the Company does not believe that it will have a material adverse impact on the results of operations of the Company.

Operating expenses, excluding depreciation and amortization and special bonuses, decreased from \$31.1 million for 1992 to \$28.7 million for 1993, or 7.8%. This decrease was due primarily to a reduction in barter revenues which had a corresponding decrease in barter expenses. Barter expenses declined \$2.0 million from 1992 to 1993. The primary components of this decrease were an increase in Fox children's programming replacing \$1.2 million of syndicated barter children's programming and a decline in the value of the Arsenio Hall show and sports programming of \$0.8 million. Additionally, cash operating expenses declined approximately \$0.4 million due to decreases in advertising and production expenses and consulting fees despite increases in sales commissions. As a percentage of net broadcast revenues, operating expenses declined from 46.2% to 39.7% due to continued cost controls.

Depreciation and amortization expenses decreased from \$30.9 million for 1992 to \$22.5 million for 1993, or 27.3%. This decrease was primarily attributable to net realizable value adjustments of approximately \$3.0 million to the WPGH programming inventory during 1992, the decreased amount of program amortization on WPGH programming of \$2.6 million and the decreased amount of amortization on certain acquisition related intangibles amortized on an accelerated basis.

Broadcast operating income increased from \$5.3 million for 1992 to \$11.1 million for 1993. The increase is a result of the aforementioned increases in net broadcast revenues, and the decreases in depreciation and amortization. A special bonus paid to executive officers of \$10.0 million decreased broadcast operating income for 1993. Broadcast operating income for 1993, excluding these bonuses, was \$21.1 million, a 297.9% increase over the comparable period for 1992.

Interest expense decreased from \$13.0 million for 1992 to \$12.9 million for 1993, or 1.1%. This decrease was due to lower interest rates and reductions in principal balances of indebtedness resulting from quarterly installment payments on the Company's term loan, and was partially offset by the interest expense relating to the Senior Subordinated Notes held in escrow. Otherwise, the interest expense decrease would have been approximately 5.8%.

Interest and other income increased from \$1.2 million for 1992 to \$2.1 million for 1993, or 76.7%, primarily due to proceeds in excess of carrying value of related life insurance policies. This non-taxable gain was received in May 1993 and has been recorded as other income.

Net loss before provision for income taxes went from \$6.5 million for 1992 to a net income of \$0.4 million for 1993. However, during 1993, the Company generated a net income before provision for income taxes, excluding the special bonuses paid to executive officers, of \$10.4 million.

Net loss increased from \$5.3 million for 1992 to \$8.5 million for 1993, or 59.8%, primarily due to the recognition of extraordinary items and payment of the special bonuses to executive officers in 1993. Excluding these bonuses, the Company would have had net income of \$1.6 million.

_	Year Ended December 31.					(Decrease)
_	1 mount	Percent of Net		Percent of Net	Amount	Percent
	amoun	Amount Revenues Amount Revenues (Dollars in thousands)				Change
Broadcast revenues, net	\$45,358	100.0%	\$67.349	100.0%	\$ 21,991	48 5%
Operating before depreciation and amortization	25,187	55.5	31.117	46.2	5.930	23.5
Depreciation and amortization	18.078	<u> 19.9</u>	30.920	45.9	12.842	71.0
Total operating expenses	<u>43.265</u>	<u>95.4</u>	<u>62,037</u>	<u>92.1</u>	18.772	43.4
Broadcast operating income	2.093	4.6	5,312	7.9	3,219	153.8
Interest expense	(8.895)	(19 6)	(12, <del>997</del> )	(19.3)	4,102	46.1
Interest and other income	562	1.2	1.207	1.8	645	114.8
Net (loss) income before provision						
for income taxes	\$ (6.240)	<u>(13.81</u> %	<u>\$ (6.478)</u>	(9.6)%	\$ (238)	3.8%

Net broadcast revenues increased from \$45.4 million for 1991 to \$67.3 million for 1992, or 48.5%. Net broadcast revenues in 1991 were negatively impacted by the Gulf War and the poor economic environment during 1991. The increase was primarily due to the inclusion of a full year of WPGH net advertising revenues compared to four months of net advertising revenues in 1991. Further increases in revenues were attributed to a full year of news programming on WBFF and general improvement in the Company's advertising revenues due to its increased audience share in Columbus and Pittsburgh. Overall gross advertising revenues in the Company's three markets grew 9.5% from 1991 to 1992 while the Company's gross advertising revenues grew 47.6%, reflecting a significant increase in the Company's market share of advertising revenues.

Operating expenses before depreciation and amortization increased from \$25.2 million for 1991 to \$31.1 million for 1992, or 23.5%. This increase is primarily attributable to the costs resulting from the acquisition of WPGH on August 30, 1991. The acquisition resulted in an increase in the amount of first- run syndicated programming under contract. This increased programming resulted in a 15.7% increase in selling, general and administrative expenses due to higher levels of commissions paid to sales people and a 56.0% increase in barter expenses.

Depreciation and amortization increased from \$18.1 million for 1991 to \$30.9 million for 1992, or 71.0%. Amortization of program contract costs and net realizable value adjustments were \$9.7 million and \$16.3 million for 1991 and 1992, respectively. The increase in depreciation and amortization was primarily due to the acquisition of the WPGH assets and increases related to the equipment acquired for news programming to be aired on WBFF. Due to programming commitments entered into in 1992, it was determined that net realizable value adjustments were required for certain program contracts acquired in connection with the WPGH acquisition. Approximately \$3.0 million of charges related to these contracts were included in amortization of program contract costs and net realizable value adjustments during 1992.

Broadcast operating income increased from \$2.1 million for 1991 to \$5.3 million for 1992, or 153.8%, due primarily to the inclusion of WPGH for 12 months of operation in 1992 as compared with four months in 1991.

Interest expense increased from \$8.9 million for 1991 to \$13.0 million for 1992, or 46.1%, primarily as a result of the higher level of debt incurred by the Company to acquire WPGH in August 1991.

Net loss before provision for income taxes increased from \$6.2 million in 1991 to \$6.5 million in 1992, or 3.8%.

_	Year Ended December 31.				Increase	(Decrease)
_	(990(a)		1991		_1990_v	. 1991
	Amount	Percent of Net Revenues	Amount (Dollars in thou	Percent of Net <u>Revenues</u> isands)	Amount	Percent Change
Broadcast revenues, net Operating before depreciation	\$37,473	100.0%	<u>\$45,358</u>	100.0%	<u>\$.7.885</u>	21.0%
and amortization	21,624	<b>57.7</b>	25,187	55.5	3,563	16.5
Depreciation and amortization	7.179	19.2	18.078	<u> 19.9</u>	10.899	151.8
Total operating expenses	28,803	<u>76.9</u>	43.265	<u>95.4</u>	14,462	50.2
Broadcast operating income	8,670	23.1	2,093	4 6	(6,577)	(75 9)
Interest expense	(5,761)	(15.4)	(8,895)	(19.6)	(3,134)	54.4
Interest and other income	474	_13	562	_1.2	88	18.6
for income taxes	\$3,383	<u>9 0%</u>	\$(6,240)	(13.8)%	<u>\$(9,623)</u>	(b)

<sup>(</sup>a) The 1990 amounts are presented on a pro forma basis to give effect for the acquisition by the Company of the Founders' Stock as if such transaction had occurred on January 1, 1990. The resulting adjustments provide for additional amortization of acquired intangible broadcasting assets and interest expense.

### (b) Not meaningful.

Net broadcast revenues increased from \$37.5 million for 1990 to \$45.4 million for 1991, or 21.0%. This increase was due primarily to the purchase of WPGH in August 1991. Excluding the acquisition of WPGH, the Company's revenue growth was adversely affected by the reduction in national and local advertising revenues due to the economic recession and the Gulf War.

Operating expenses before depreciation and amortization increased from \$21.6 million for 1990 to \$25.2 million for 1991, or 16.5%. The main components of the increase in expenses were the related expenses of the newly acquired WPGH, the start-up costs of a news department at WBFF and the cost of the move into a new building and studio in Baltimore.

Depreciation and amortization expenses increased from \$7.2 million on a pro forma basis for 1990 to \$18.1 million for 1991, or 151.8%. This increase is attributable primarily to increased program purchases and acquired intangible asset amortization expenses associated with the acquisition of WPGH, and the increased asset base available for depreciation as a result of WBFF's new news facilities.

Broadcast operating income decreased from \$8.7 million on a pro forma basis for 1990 to \$2.1 million for 1991, or 75.9%, due to the aforementioned increases in operating, amortization and depreciation expenses.

Interest expense increased from \$5.8 million on a pro forma basis for 1990 to \$8.9 million for 1991, or 54.4%, primarily as a result of the higher level of debt incurred by the Company to acquire WPGH.

Income before provision for income taxes was \$3.4 million on a pro forma basis in 1990 as compared to a net loss before provision for income taxes of \$6.2 million for 1991. This change was attributable primarily to increased amortization expense due to the WPGH acquisition.

# Liquidity and Capital Resources

The capital structure of the Company consists of the Company's outstanding long-term debt and stockholders' deficit. The stockholders' deficit consists of common stock, additional paid-in capital and accumulated deficit. The Company's balance of cash and cash equivalents was \$18.0 million at December 31, 1993.

The Company's primary source of liquidity is cash provided by operations. Cash flow from operations increased from \$5.2 million for 1992 to \$16.4 million for 1993, an increase of \$11.2 million. This increase is due primarily to an increase in broadcast operating income of \$5.8 million and an accrued payment to a former officer of the Company made in 1992, which was not made in 1993. This increase was offset by capital expenditures of \$528,000. The Company had net proceeds from borrowings of \$13.8 million. In addition, the Company received \$699,000 in net repayments of loans to officers and affiliates and \$1.1 million from proceeds from life insurance policies. As a result, cash increased by \$16.2 million for 1993.

Cash from operations increased from a use of \$2.3 million for 1991 to a source of \$5.2 million for 1992, an increase of \$7.5 million. This increase was offset by capital expenditures of \$426,000, net loans to officers and affiliates of \$625,000, net debt repayments of \$3.7 million and payments on program contracts of \$10.4 million. As a result, cash increased by \$443,000 for 1992.

Cash from operations decreased from a source of \$0.8 million for 1990 to a use of \$2.3 million for 1991, a decrease of \$3.0 million. Capital expenditures were \$1.7 million for 1991, net loans to officers and affiliates were \$544,000 and payments on program contracts were \$4.7 million. The acquisition of WPGH resulted in cash purchase price payments of \$55.0 million, net borrowings of \$45.5 million and issuance of warrants for \$11.6 million. As a result, cash decreased by \$2.4 million for 1991.

The Company has the rights to air numerous syndicated programs. As of December 31, 1993, the Company had commitments totaling \$20.4 million to acquire future program rights into the year 2000. The Company anticipates that it will incur program contract payments of approximately \$10.6 million in 1994.

From January 1, 1991 through December 31, 1993, the Company has invested approximately \$2.7 million of capital expenditures in its television stations. The Company anticipates that its capital expenditures for 1994 will be approximately \$2.3 million, which includes the acquisition of a corporate jet and additional office space in Columbus, Ohio.

The Company has a \$15.0 million Revolving Credit Facility and, as of December 31, 1993, has \$8.75 million available under the Revolving Credit Facility as a result of an outstanding letter of credit of \$6.25 million. The letter of credit was incurred in connection with the Proposed Acquisitions. The Revolving Credit Facility has interest rate options depending on the ratio of debt to broadcast operating cash flow. The current options are prime plus 1 1/2% or LIBOR plus 3%.

The Company anticipates that funds from operations and from its Revolving Credit Facility will be sufficient to meet its working capital, capital expenditures and debt service requirements for the foreseeable future. However, to the extent such funds are not sufficient, the Company may need to incur additional indebtedness or refinance existing indebtedness. The Company's Revolving Credit Facility, the Indenture and the instruments governing indebtedness incurred in connection with the Proposed Acquisitions will restrict such incurrence.

#### Income Taxes

The provision for income taxes for 1993 was 230.2% of net income before provision for income taxes. This amount was greater than statutory rates primarily due to electing to amortize all acquired intangibles over 15 years and the resulting retroactive restatement of prior year income. A \$2.9 million benefit was recorded as part of the extraordinary items. The Company elected Section 197 in 1993 under which the previously nondeductible

goodwill amortization relating to the WPGH acquisition is recharacterized as deductible and, along with all other acquired intangibles, is given a tax life of 15 years. This election resulted in adjustments to taxable income for the years 1988, 1989, 1990, 1991 and 1992. A resulting tax liability of \$2.1 million was paid in March 1994. Only \$0.8 million of this liability was recognized as a payable due to loss carrybacks of \$6.9 million available to the Company, which will result in offsetting refunds in the same tax jurisdictions. The benefit for income taxes for 1992 was 18.4% of the net loss before benefit for income taxes and was due to the non-deductibility of goodwill expenses and other miscellaneous deductions such as travel and entertainment. The benefit for income taxes for 1991 was 25.3% of the net loss before benefit for income taxes primarily due to non-deductible goodwill amortization. The benefit due to the deductibility of goodwill amortization (net of a valuation allowance) was recognized in 1993.

After affecting for these changes the Company had net deferred tax assets of \$4.3 million. The Company believes that this net deferred asset will be realized through future operating results based on 1993's actual operating profits and its projection of future years' results.

## Seasonality

The Company's results are subject to seasonal fluctuations which result in higher fourth quarter broadcast operating income as compared with the first, second and third quarters. This seasonality is primarily attributable to increased expenditures by advertisers in anticipation of holiday season spending and an increase in viewership during this period.

# Certain Accounting Matters

Pursuant to the stock redemption effected in 1990, the Company issued the \$14.2 million Founders' Notes. The stock redemption was accounted for under the "push-down" method of accounting, as substantially all of the common stock of the Company became owned by a management control group.

The purchase price was allocated based upon the fair value of the assets and liabilities of the Company as of the date of the redemption and resulted in additional recorded acquired intangible broadcasting assets of \$13.8 million. As a result of this, the results of operations of the Company prior to the redemption are not comparable to results for periods subsequent thereto. Financial information for periods prior to September 30, 1990 is presented as "predecessor" financial information.

The Financial Accounting Standards Board has issued SFAS No. 106, "Employers' Accounting for Post Retirement Benefits Other Than Pensions" and SFAS No. 112, "Employers' Accounting for Post Employment Benefits." The Company does not offer any benefits of the type covered by these standards. Therefore, the adoption of these standards will not have a material effect on the Company's results of operations or financial condition.

#### Inflation

Inflation in recent years has not had a significant impact on the Company's operations, and it is not expected to materially adversely affect the Company in the future, unless it increases substantially and the Company suffers from a negative impact on the economy in general.

#### ITEM 8. FINANCIAL STATEMENTS

The financial statements and supplementary data of the Company required by this item are filed as exhibits hereto, are listed under Item 14(a)(1) and (2), and are incorporated herein by reference.

# ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS

Not applicable.

#### PART III

# ITEM 10. EXECUTIVE OFFICERS AND DIRECTORS

The executive officers and directors of the Company are as follows:

Name	Age	Title
David D. Smith(1)	43	President, Chief Executive Officer, Director and
		Chairman of the Board
Frederick G. Smith(2)	44	Vice President and Director
J. Duncan Smith(2)	40	Secretary and Director
Robert E. Smith(3)	30	Treasurer and Director
Basil A. Thomas(3)	76	Director
David B. Amy	41	Controller

<sup>(1)</sup> Class Three Director.

The Board of Directors is divided into three classes: Class One directors serve until May 1994; Class Two directors serve until May 1996; and Class Three directors serve until May 1998. At the expiration of their respective terms, directors are elected to serve for five-year terms and until their successors are duly elected and qualified. Executive officers are appointed by the Board of Directors annually to serve for one-year terms and until their successors are duly appointed and qualified. David D. Smith, Frederick G. Smith, J. Duncan Smith and Robert E. Smith are brothers.

David D. Smith has served as President, Chief Executive Officer and Chairman of the Board since September 1990. Prior to that, he served as General Manager of WPTT from 1984, and assumed the financial and engineering responsibility for the Company, including the construction of WTTE in 1984. In 1980, Mr. Smith founded Comark Television, Inc., which applied for and was granted the permit for WPXT-TV in Portland, Maine and which purchased WDSI-TV in Chattanooga, Tennessee. WPXT-TV was sold one year after construction and WDSI-TV was sold two years after its acquisition. From 1978 to 1986, Mr. Smith founded and operated Comark Communications, Inc., a company engaged in the manufacture of high power transmitters for UHF television stations. His television career began with WBFF in Baltimore, where he helped in the construction of the station and was in charge of technical maintenance until 1978.

Frederick G. Smith has served as Vice President of the Company since 1990 and as a Director since 1986. From prior to September 1988 until joining the Company full time in 1990, Dr. Smith was a surgical dentist engaged in private practice and was employed by Frederick G. Smith, M.S., D.D.S., P.A., a professional corporation of which Dr. Smith was the sole officer, director and stockholder.

J. Duncan Smith has served as Secretary and a Director of the Company since 1988. Prior to that, he worked extensively on the construction of WPTT in Pittsburgh, WTTE in Columbus, WIIB in Bloomington and WTTA in St. Petersburg, as well as on the renovation of the new studio, offices and news facility for WBFF in Baltimore.

<sup>(2)</sup> Class Two Director.

<sup>(3)</sup> Class One Director.

Robert E. Smith has served as Treasurer and a Director of the Company since 1988. Prior to that, he served as Program Director at WBFF from 1986. Prior to that, he assisted in the construction of WTTE and worked at Comark Communications. Inc. installing UHF transmitters.

Basil A. Thomas has served as a director of the Company since November 1993. He is of counsel to the Baltimore law firm of Thomas & Libowitz, P.A. and has been in the private practice of law since 1983. From 1961 to 1968, Judge Thomas served as an Associate Judge on the Municipal Court of Baltimore City and, from 1968 to 1983, he served as an Associate Judge of the Supreme Bench of Baltimore City. Judge Thomas is a Trustee of the University of Baltimore and a member of the American Bar Association and the Maryland State Bar Association. Judge Thomas graduated from the College of William & Mary and received his L.L.B. from the University of Baltimore. Judge Thomas is the father of Steven A. Thomas, a senior attorney and founder of Thomas & Libowitz, P.A., counsel to the Company. During 1993, Thomas & Libowitz, P.A. billed the Company approximately \$404,000 in fees and expenses for legal services.

David B. Amy has served as Controller of the Company since 1986. Before that, he served as the Business Manager for WPTT. Prior to joining the Company in 1984, Mr. Amy was an accounting manager of Penn Athletic Products Company in Pittsburgh, Pennsylvania.

## ITEM 11. EXECUTIVE COMPENSATION

The following table sets forth certain information regarding the annual and long-term compensation by the Company for services rendered in all capacities during 1993 by the Chief Executive Officer and the three other executive officers of the Company:

#### **SUMMARY COMPENSATION TABLE**

	Annual Compensation						
Name and Principal Position	Salary	Bonus(1)	Other Annual Compensation(2)	All Other Compensation(3)			
David D. Smith President and Chief Executive Officer	\$225,813	\$2,628,615	<b>\$</b> 0	\$ 2,855			
Frederick G. Smith Vice President	140,954	2,500,005	10,177	5,573			
J. Duncan Smith Secretary	151,385	2,527,435	16,031	2,235			
Robert E. Smith Treasurer	140,954	2,509,005	8,954	2,102			
All executive officers and significant employees as a group (8 persons)	1,204,762	10,478,196	45,984	31,801			

<sup>(1)</sup> Bonuses are paid in accordance with the Executive Bonus Plan consistent with past practices. A special bonus of \$10 million was paid to the officers of the Company in 1993.

<sup>(2)</sup> Other annual compensation consists of income for personal use of Company-leased automobiles.